



LETTER FROM THE PRESIDENT



In 2021, we were confronted again with another arduous year, of both continuing and new challenges for Europeans and liberals alike.

Hilde Vautmans

MEP, Renew Europe Group and ELF President

Although the Covid pandemic continued to take its toll on the world, life at the European Liberal Forum was not put on hold in any way. On the contrary, we moved forward at full speed. It was a year of commitment, growth, and planting the seeds. By the end, we have achievements to celebrate and goals to set for the year ahead.

We kept our vision straight and focused causing exponential growth in our significance at ELF, providing policymakers with timely expertise and evidence-based analysis. By producing and curating a wealth of studies, publications, and expert discussions, it helped the liberal family respond to current developments while also anticipating and shaping them.

As a result of the disruption and instability we continue to face, we are dedicated to developing a more democratic, digital and greener future for Europe. It is essential to move ahead with the green-digital transition to build sustainability, and a fairer, more resilient economy. We are realistic that our common battles will not just disappear with a new year, and the EU must adapt and

address the issues effectively.

A lot needs to be done in 2022 to ensure a safe, united, and liberal future for Europe. This year has accentuated the urgency of systemic changes and long-pending decisions on several key fronts at once. But as liberals, we are always setting our sights on the future, the future that we want to see. We must use the opportunities presented to us and take the necessary steps towards unlocking the EU's full potential in being the source of reliability and trustworthiness for Europeans, our allies and citizens of the world. To protect liberal democracy daily and in times of crisis.

At ELF we will continue to evolve as a reliable, public forum for those who believe in the pean project and want to shape its future. We look forward to bringing our audience innovative new projects, influencing the policymaking agenda toward a truly renewed Europe.

MESSAGE FROM THE EXECUTIVE DIRECTOR



With COVID-19 maintaining its grip on our continent, impacting our daily lives in ways we could have never imagined, we have continued to not only adapt to our circumstances but have excelled in our mission to promote, innovate and strengthen Liberalism in Europe.

Daniel Kaddik
ELF Executive Director

In our most ambitious year yet, we can rejoice in the many successful moments ELF and our Member Organisations have collectively made happen. First and foremost, we are proud to share that we hosted 180 events and more than 60 projects that took place across europe and have contributed to our mission of building a European demos, most of which would not have been possible without the incredible cooperation of our liberal family.

One of our largest achievements was the launch of the Liberal White Book, the embodiment of the visionary work that the European Liberal Forum prides itself in. Featuring the contributions of over 200 experts, it was the vehicle for developing concrete, high-level policy proposals across eight key policy areas. With this, we took an active role in the Conference on the Future of Europe with a fourstop Liberal White Book Roadshow. Our final stop in Paris, honing in on the need for European Strategic Autonomy and highlighting the possibilities for the EU's Global Role was graced with the distinguished presence of MEPs and MPs including, Sandro Gozi, Guy Verhofstadt, Valerie Hayer, and our very own President, Hilde Vautmans.

This was swiftly followed by one of our fondest moments of 2021, when we launched the Future Europe Journal, the accumulation of the hard work and contributions from many excellent writers both in house and external. We believe that we can fill the existing gap between policy and research, and I look forward to seeing this ambitious journal grow in 2022.

We also held our first ever Liberal Awards Ceremony, which gave usus the opportunity to celebrate the work of those who are carrying the flag for modern European liberalism, and who went the extra mile over the year. We must never forget to celebrate the liberal heroes of our time!

Despite all the obstacles, our community has never been broader! We grew our reach with impactful collaborations with globally influential publications such as Foreign Policy and Euractiv. We also established meaningful corporate partnerships with Google, Qualcomm, and Apple, all with a focus on future positivity and how we can make the world a better place.

2021 OUR MOST AMBITIOUS YEAR YET

In the difficult times it is always very tempting to dwell on the negative, but our strength at ELF as an organisation and as a family is that we strive instead to look forward and find the avenue towards a better future for Europe. That's why this year we launched our 'Own the Future' campaign, providing a space to bring this perspective to a different policy area each month, with world-renowned speakers and contributors such as Steven Pinker, Yascha Mounk, and Gerd Leonhard, Karen Horn.

In 2022, we plan to continue this trajectory for success and embrace a sense of normality, regaining the invaluable human interaction we so dearly missed over the past years. It is our pledge to help you navigate the enduring challenges of our reality with our trusted expertise and future-positive mindset.

Thank you for joining us along for the ride.





A liberal future in a united Europe

The European Liberal Forum (ELF) ELF was founded in 2007 to is the official political foundation of the European Liberal Party, the ALDE Party. Together with 47 member organisations, we work all over Europe to bring new ideas into the political debate, to provide a platform for discussion, and to empower citizens to make their voices heard.

strengthen the liberal and democratic movement in Europe. Our work is guided by liberal ideals and a belief in opportunities for every citizen.

ELF is engaged on all political levels, from the local to the European. We

bring together a diverse network of national foundations, think tanks, and other experts. At the same time, we are also close to, but independent the principle of freedom. We stand for from, the ALDE Party and other a future-oriented Europe that offers Liberal actors in Europe. In this role, our forum serves as a space for an open and informed exchange of views between a wide range of different



ELF in numbers

180 events

70 projects

50 podcasts 112 publications

Our partners













Media collaborations





euobserver

FURACTIV

Flagship events

OWN THE FUTURE **CAMPAIGN**

- 400 registered
- Followed by campaigns

SCIENCE, NOT FICTION

- 3 events on Innovation, Hardware, Medicine &
- Sponsored by Apple &

LIBERAL WHITE BOOK: **EUROPE 2030**

- 200 experts
- 8 MEP patrons from Renew Europe Group
- 4 Roadshow stops under CoFoE

OUR CORPORATE SPONSORS



With the generous support of our corporate partners, we are able to take our research to the next level.

Our work is future-positive and forward-looking. Our extensive research efforts require support to deliver policies with the capability to influence and inform the impactful decisions of policymakers at the national and European level.

With our corporate partnership programme, business stakeholders who share in our vision of a free, prosperous, and democratic Europe, can support our research efforts through annual corporate donations.

This support is essential to expand our policy work into new domains and stay ahead of the curve. Topics such as digitalization, strategic autonomy and the intersection between technology and sustainability are emerging fast but just now begin to be tackled by policymakers. We need visionary policy.

Transparency is our priority

While, as liberals, we take into consideration industry stakeholders when delving into policy matters, our research outputs are fully independent and unbiased against any donation ELF is receiving.

Qualcomm







The current Board was elected by the Autumn 2020 General Assembly in Rome for a two year mandate.

BOARD OF DIRECTORS



Hilde Vautmans, MEP President



Svenja Hahn, MEP First Vice President



Dr. Miłosz Hodun Second Vice President



Mats Löfström, MP
Treasurer



Dr. Šárka Prát Board Member



Marco Mariani Board Member



Pieter Van de Stadt Board Member

Our work is to reflect upon the leadership of tomorrow, define European policies, and reinforce our democratic values.

ELF SECRETARIAT



Daniel Kaddik Executive Director



Julien Hoez Assistant to the **Executive Director**



Anastasiia Pravedna Strategy & Membership Manager



Project Coordinator



Constantin



Van Ginneken Programme Officer Project Officer



Even Diot



Fjona Merkaj Programme Assistant Project Assistant

Projects & Events Unit





Antonios Nestoras Francesco Cappelletti Maria Alesina



Head of Policy & Research Research Fellow Associate Fellow Non-Resident Fellow Research Assistant









Communications Manager

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Finance Unit



Viktorya Muradyan Junior Communications Officer



Martina Devetak Communications Assistant



Almudena García España Communications Assistant



Finance Manager



Accountant



Communications

Unit

Administrative Assistant

STRATEGY OF GROWTH

At European Liberal Forum, we value the strategy of growth and empowerment. We invest in the success of our teammates and accompany them on their professional journey. We want to make sure that all interns, who join our team, leave us with a solid package of knowledge, skills and experience of working in one of the most competitive cities in Europe. We are happy to see that all our interns are successfully moving forward in their professional journeys.



Almudena García España

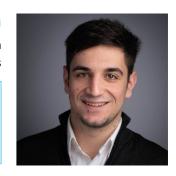
Previously: Communications Assistant, European Liberal Forum Now: Digital Communication Adviser, Association for the Prevention of Torture

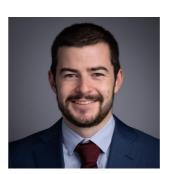
"Challenge, growth and optimism. In my six months' experience, ELF has been a great opportunity for personal and professional growth. I have learnt so much from my colleagues and have been challenged to give my best work."



Previously: Research Assistant, European Liberal Forum Now: Finishing his MA degree at The Hague University of Applied Sciences

"I hope this experience marks the start of my professional journey. I want to thank the whole team for creating a supportive, fun and comfortable working environment, which allowed me to personally and professionally grow."





Previously: Programmes Assistant, European Liberal Forum Now: Junior Project Officer, European Liberal Forum

"Working for ELF gives me many opportunities to grow as a liberal through my function by connecting different people and views into one big European Liberal Family."

EVENTS AND PROJECTS

PROJECTS

COUNTRIES

LANGUAGES

EXTERNAL PARTNERS



Throughout the year, ELF interacted with thousands of stakeholders, researchers, and citizens across our conferences, webinars, training programmes and research outputs.

Our journey during 2021

2021 saw the European Liberal Forum strive for more ambitious, more timely and more engaging programmes and events.

Our flagship project "Science not perspectives on topics including Al, Fiction" continued ELF's work on cybersecurity, EU Green Deal, Next future-oriented and optimistic thinking Generation EU, transatlantic relations, along our slogan Own the Future - migration, violence against women and Don't fear it.

"A Europe of Values" was a reflective project, addressing challenges to the Rule of Law in Europe, both in the older and newer Member States – and within the EU institutions themselves.

Whilst Europe still recovered from the pandemic, we pursued our wellknown webinar series On the Agenda bringing in MEPs, industry stakeholders and analysts to address Europe's most pressing contemporary issues.

In 2021, we also launched our Liberal Awards, a moment to step back and celebrate the successes of the liberal family and their achievements in striving for open liberal democracies.

Our Idea Accelerator was back in hybrid-format for its third edition The Future is Digital, showcasing the work of our member organisations to a Brussels audience.

enriched the work of European Liberal Forum, by collaborating on 70 projects, bringing in national and regional

human rights. This pulse on the ground allowed ELF to be up-to-date with the latest developments in the member states, to feed into sound and relevant policy positions in Brussels.

2021 also saw the European Liberal Forum reach out to new partners in the think tank and industry world. In November we collaborated with Foreign Policy Magazine on their Global Tech Summit.

Despite the continuing COVID-19 pandemic, ELF also pushed the boundaries when it came to event formats and technologies. Hybrid events became the new normal and we made the most of this chance for extra outreach to break beyond our usual audiences in 28 countries and 10 different languages.

Check out the following pages for more details about ELF's events and programmes throughout the year and Our Member Organisations further stay tuned for our activities coming up



LAUREN MASON ELF Project Coordinator







THE TOPICS WE HAVE COVERED



DIGITALISATION & FUTURE POSITIVITY

- 01
- Accelerated digitalisation during the pandemic
- Idea Accelerator Future is Digital
- Science, Not Fiction
- Artificial Intelligence
- Deepfakes
- Promoting innovation in Europe
- Digitalisation in local administration
- New impulse for Transatlantic partnerships



A MODERN EU, RULE OF LAW

- A Europe of Values
- Recognising a multi-speed Euro
- Corruption, tackling illiberal regimes
- Economic Integration of migrants
- European intergation in Western Balkans
- EU diplomacy and EEAS
- Trust in public institution:



STRONG & SUSTAINABLE ECONOMY



- Next generation EU funds
- European Green Deal
- Restrictions to foreign investment during COVID-19
- Making environmentalism work within capitalism
- Decentralisation in times of crisis
- Entrepreneurship and methods of labour taxation



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HUMAN RIGHTS

- LGBTI rights in Eastern Europe
- Human rights structures adapted for 21st century
- Promoting Justice in Consumption-Production Systems
- Violence Against Women in Politics
- Alliance of Her

In 2021, we had a privilege to collaborate with many renowned experts, politicians, authors and activists.

KEY STAKEHOLDERS OF OUR PROJECTS



FLAGSHIP EVENT

SCIENCE, **NOT FICTION**

Own the Future

Who doesn't like a good fiction novel about the future? It takes us to a distant land, centuries ahead of our time and shows us what the human race can achieve if it has the right conditions to flourish. Once we close the book and we think of the present day, we cannot help but wonder what needs to be done now in order for the human race to turn fiction into reality.

Through the Science, Not Fiction event series ELF led the discussion on how liberals can foster innovation in Europe and reach new frontiers. We need not fear the future, but embrace its challenges and see how we can encourage and contribute to the creation of a liberal environment and mindset at the cutting edge of certain fields: digita, health, and hardware.

Digital Innovation 01

Sci-Fi is becoming a reality. Half a century ago, 5G, Al, dark matter, observing black holes were theories, or in some cases, fantasies., the European Union and its Member States can compete globally with high technological value and cutting-edge solutions. Reflecting on our future is more necessary than ever and this event provided that platform. Shaping the future means taking part in digital innovation and not letting it slide

Hardware and Industry 02

A future-oriented event on hardware, a practical and vital aspect of our lives that is sometimes overlooked. It is important to understand what pieces of hardware will predominate in our daily lives over the next decades, how to utilise hardware innovation in and for Europe's digitalisation, and to tackle the challenges posed by climate change, while also achieving a balance between regulation and innovation.

Medicine & Biotechnology 03

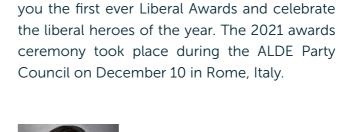
This event showcased the recent advancements in biotechnology, that have brought us biosensors, bioprinting of drugs, tailor-made organs, nanobots and innovative treatments using human genome sequencing. These are incredible achievements; we should not stop there but should discover other new technologies that would make our lives and health treatments better. It is vital to keep up the momentum and capitalise on the rapid development of COVID-19 vaccines and their innovative spillover.













"I am honoured and grateful to be chosen as the 'Rising Star' by the European Liberal Forum Jury. I am aware of my unique position and will continue to fight for the topics of my generation and the liberal community. The time is always right to fight for liberalism."

The European Liberal Forum is delighted to bring



MEP Katlin Cseh Winner: Best Speech

"It is such an honour to receive this award. I dedicate it to all party members and activists in Momentum, who are fighting every day to rebuild our democracy. Representing them and giving voice to them in the European Parliament has been the honour of a lifetime. Thank you for all the support from our European liberal





Johan Norberg Winner: Political **Disruptor**

"Wow. This is a great honour for me. Right now, liberalism plays defense against a more statist left and an increasingly nationalist right, so Europe urgently needs innovative liberal ideas, for an open and dynamic continent. To be recognised for my part in this by the European Liberal Forum is incredibly inspiring."





For many years, the EU has been struggling to respond adequately to rule of law violations in its own member states. With the Next Generation EU recovery funds now in the hands of governments who seem to be moving away from the democratic and liberal values of the EU, continued inaction is affecting the people's trust in the EU project. "A Europe of Values" learns from the examples of CVM, Article 7 proceedings and inconsistencies within the EU institutions themselves to show that it is now time to move beyond dialogue towards concrete actions.

- O1 Lessons Learned the Hard Way: A reflection and policy recommendations on CVM in Bulgaria and Romania
- **O2** Navigating the Rule of Law
- O3 Checks and balances in the European Institutions

FLAGSHIP EVENT

ON THE AGENDA

On the Agenda is a webinar series organised by ELF in which renowned speakers debate the most preset topics on the political agenda, always with a liberal take. We use this avenue to keep our audience well informed on the relevant issues from trusted experts in each field.

Over 2021, through the On The Agenda series, we delved into many important subjects, including, the EU's digital services and markets acts, EU-China relations, tackling the Coronavirus pandemic, LGBTI equality, the EU energy market and disinformation and deep fakes.

To discuss these pressing issues, we brought together relevant figures and field experts from across our network such as MEPs, CEOs, government officials and researchers.

The webinar event series is streamed on Zoom, but is also available after each event on ELF YouTube channel.





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WEBINARS

2000 VIEWERS



POLICY AND RESEARCH

33

30

FLAGSHIP PUBLICATIONS

PAPERS

LIBERAL READS **EPISODES**

BLOGPOSTS



European Liberal Forum provides research that matters to those who set policies.

Reaching new horizons

2021 has been a milestone year for the Policy and Research Unit (PRU).

more ELF papers than ever before (18 more publications and more policy papers, plus an end of year review initiatives are on the way. entitled EU Policy Review.

book reviews that is also available as a and other EU capitals.

strengthened our cooperation with mission is to empower our members, Renew Europe Group in the European and amplify their messages to the EU parliament, publishing a series of policymaking community. position papers with them, and creating Working Groups to leverage the power of the ELF network and provide concrete policy inputs.

In addition, we published a flagship Liberal White Book, which we hope will affect the policy debates in our political family until the next European Elections.

On the research side, we published As this annual review is being prepared,

The PRU team grew bigger last year PRU edited and published an ELF and will continue to grow in order to journal called Future Europe (FEU) bring to our network more ELF papers, involving independent experts and journal issues, and podcasts. We will member organisations. The first issue also continue with the consolidation focused on the EU's need to reform of the working groups and building up after the Conference. We also launched more opportunities for our network to our Liberal Reads podcast series, an become stronger, publish more, and innovative series of classical liberal impact on the policymaking in Brussels

As always, and since the PRU journey On the policy side, we have began almost two years ago, our



NESTORAS Head of Policy and Research

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DR. ANTONIOS







POLICY IN FOCUS

7+1 Research Areas

For 2021, the Policy and Research Unit aims to continue delivering timely, evidence-based and policy-relevant research that enriches our understanding of the social and economic conditions in Europe and contributes to the development of comprehensive liberal solutions to real-life problems.



Economic Governance, Social Affairs, and the European Single Market

Globalisation and economic integration have produced more prosperity in Europe, but they have also triggered social and political reactions that challenge core liberal values. Among other topics, research in this field may focus on internal market regulation, external trade policies, social security policies, intellectual property rights, competition law, taxation and fiscal policy, the circular economy, and democratic economic governance. Policy recommendations will aim to contribute towards designing more efficient regulatory frameworks, increasing transparency in EU economic governance, and building more robust social security systems and competitive European economies.



Digitalisation, Cybersecurity, and New Technologies

Though digitalisation holds great potential for democratic governance and economic growth, it may also pose significant risks and challenges. In line with the liberal tradition that always supports new technologies, research in this field will examine how the digital transformation of Europe can empower citizens. But it will also consider cybersecurity and other policies which can ensure that digitalisation is a citizencentred and socially responsible process. Topics will deal with aspects of the European digital market, Al, the Internet of Things, 5G and connectivity issues, public administration and e-democracy, digital identity, e-commerce, and the digital marketplace.



Environment, Sustainability, and Climate Change

The EU's environmental policies have had a tremendous effect on international climate change politics. The EU is renewing its commitment to climate protection, decarbonisation, and sustainable development. However, in order to be successful, these goals need support from across the political spectrum. Liberals can and should be at the forefront of this debate. This field may include research on climate change and energy politics, multilateral environmental agreements and policy diffusion, the role of private and business actors in climate politics, sustainab solutions in energy-intensive industries, maritime and marine issues, biodiversity, trade and the environment, renewable energy, et



Institutional Affairs and the Future of European Integration

European integration and democratic governance rely on well-functioning institutions and transparent decision-making processes. The successive crises of the past decade have revealed the weaknesses and limitations of EU governance. Also, in view of the Conference on the Future of Europe, liberals need to be ready and able to communicate their vision on EU institutional reforms. Policy-relevant research may focus on decision-making procedures, the concept and implementation of a multi-speed Europe, the role of national parliaments in European democratic governance, the importance of the subsidiarity principle, and others.



Justice, Rule of Law, and Civil Liberties

There is no legitimate government without justice, and there is no justice without the rule of law. This is why the rule of law and the civil liberties that it safeguards are fundamental for the European project and for liberal democracy on the continent. 2020 saw many watershed moments when both the rule of law and the civil liberties of European citizens were abridged. This is an issue of definite concern for liberals, and research in this field may reflect on recent developments and future prospects from a liberal perspective.



Foreign Affairs, Security, and Defence Policy

The world has entered a prolonged period of instability and conflict that places a question mark on the liberal world order. While seeking to recalibrate traditional alliances and partnerships, there is a growing consensus that the EU should develop its strategic autonomy and its capacity to act in international affairs. Policy-relevant research in this field should inform debates about EU global strategy, the return of geopolitics in Europe, Transatlantic partnerships and EU-NATO cooperation, EU relations with China, Russia, and Turkey, EU defence cooperation, the development of strategic autonomy capabilities, etc.



EU Enlargement and Neighbourhood Policy

At the same time, the European neighbourhoods to the East and South are in turmoil, and EU enlargement has been put on hold until further notice. In the past, both of these instruments have been the most successful expressions of European foreign policy and the most efficient tools for facilitating social, political, and economic transitions on the continent. This research field will feed into debates that speak of a renewed importance for EU Enlargement and the Neighbourhood Policy as the main vehicles of Europe's strategic vision for a new liberal world order.



+1: New Social and Political Cleavages in a Post-Covid Europe

The ongoing Covid-19 crisis is only the latest in a series of crises that have upended European politics over the past decade. The politicisation of the pandemic response indicates that European integration has cut new social and political cleavages in our societies. Liberals need to examine how these new cleavages interact with our electoral politics and reflect on how to reach out to newly emerging constituencies. This research area cuts across the aforementioned themes and examines them with a post-Covid angle and a perspective on electoral politics.

POLICY INITIATIVES

RENEW EUROPE GROUP IN THE EUROPEAN **PARLIAMENT**

In 2021, we attempted to broaden and strengthen ELF's working relationship with the Renew Europe Group in the European Parliament.

The intention is to institutionalise the exchange of information, the coordination of activities, and ELF participation in REG meetings. In this context, ELF will also be looking to organise events ('hearings') and publish policy papers in line with the calendar of REG Working Groups. In parallel with the REG bodies and meetings, ELF – as the official think-tank of the ALDE family – is in a good position to foster internal group dialogue on controversial issues and contribute to voting line consistency.

ELF x Renew Europe Position Papers

European Liberal Forum published a series of papers on key policy areas written in collaboration with Renew Europe Group.

elf

03

responses

Policy

The COVID-19 crisis has

revealed the fragility of the

European Union in terms

of public health. Limited

perilous dependencies on

our weaknesses and the

to

competencies and

countries exposed

coordinated

health



6 Pillars for a European Pact on Migration and Asylum

Migration is not a new digitally, phenomenon, it is a part of human nature. Since ancient times, people have migrated across Europe, or even across the globe, to flee from war or crises. Due to globalisation, the world feels a smaller place. Technological development has enabled instant global communication. People, communities and even countries interconnect

despite being physically far apart. Our environment and society will continue to change and develop, both online and offline. Demographic in search of a better life or changes, conflicts, climate change, shifts in the political and economic world order and increasing social welfare needs are but a part of the challenges facing the international community today.

02

A Liberal Blueprint for Artificial Intelligence in Europe and Beyond

Artificial Intelligence (AI) is already part of our lives, transforming our world and our societies. Al can make a huge contribution to reaching our common goal of improving the lives of our citizens and fostering prosperity within the EU. As a strategic engine of productivity and economic growth, it will increase global GDP in the years ahead.In areas such as health, agriculture, energy,

transport, climate various industrial processes Al can contribute to the development of strategies and innovations. Its development is also a condition to reach the sustainability goals the Green Deal in many different sectors. technologies can boost the impact of policies in delivering environmental protection.

Recommendations for a safer Internet for children in the EU

Beyond Covid-19: Strategic

Priorities for a European Health

crises. This position paper

outlines a set of strategic

priorities to guide our

work in strengthening EU

health policy. Even if it is

still early to evaluate the

management of this crisis

at EU level, Renew Europe

can already draw some

lessons learned.

One in three internet users in Europe is a child, spending on average 6,5 hours online daily. But while the internet offers children endless opportunities to study, and meet online, it was never designed children in mind, leaving children vulnerable range of issues, including sexual abuse, privacy infringements and commercial targeting.

Renew Europe calls upon EU policy makers to take the interests of children account from the start of EU law-making, to ensure children can enjoy the digital world in a safe way. Renew Europe calls on the Commission to include the following recommendations in its work programme and future legislation.

04

The Future of EU-US Relations: **Towards a Renewed Transatlantic Partnership**

Transatlantic partnership is strong, deep and central to the rulesbased world order but, in an international climate marked by growing great power competition, the alliance is facing serious and both partners must adapt to a new era. The policy paper is the result of a months-long

Renew Europe internal process that was informed by and benefitted from conversations with various external stakeholders, such as the Group's webinar "After the elections. The future of EU-US relations", organised on 30 November 2020.

05

A new strategy for relations with Russia

the EU's role as a global player as well as the EU institutions' ability to take the next steps: the Russian position paper distinguishes the Russian people and

We need to strengthen Putin's regime and the critical relations, while stressing the urgent need to reach challenge is important. This out to the Russian people and show that the EU is welcoming to them.

06

Small and medium-sized enterprises, our commitment to **Europe's SMEs**

Europe's Small and Medium Sized Enterprises are everywhere around us. The importance of our SMEs has always been recognised realise just how vital they are, especially as the crisis has placed huge numbers

of SMEs in a precarious financial position. improving SMEs access to finance was essential prior to the crisis, it has now yet Covid-19 has made us become crucial for their very survival.

A New Vision for the Protection of **Animals during Transport**

The EU has a large population of farm animals. Most of these animals are transported during their lifetime. In most cases, it is primarily domestic transport. In some cases, live animals are transported from farm to market to farm for trading reasons. This happens in both intra-EU trade and with EU imports and exports to or from third countries, with the

EU being the main exporter and the distances travelled can vary a lot.

pressing problem for animal welfare during transport is the current practice of successive individual transports, which counteracts efforts from single actors to comply with European legislation.

POLICY INITIATIVES

INTERNATIONAL EXPERT WORKING GROUPS

Policymakers face challenges of increasing complexity and scale. Therefore, they need to be constantly brought up to date regarding technological developments, fast-paced environments, and changing social landscapes.

Policy solutions require coordination and knowledge sharing. The PRU will seek to form communities of practice and informal working groups of technical experts from EU agencies and NGOs, academics, and scientists, as well as industry stakeholders and civil society actors, to contribute towards the development of policy proposals.

These groupings will aim to facilitate the exchange of experiences, tools, and ways of addressing recurring problems – in short, to facilitate collective learning between policymakers and practitioners. Communities of practice and working groups will enable connections across formal structures through joint activities and regular discussions.

Our achievements during 2021

EU Strategy on China with MEP Hilde Vautmans

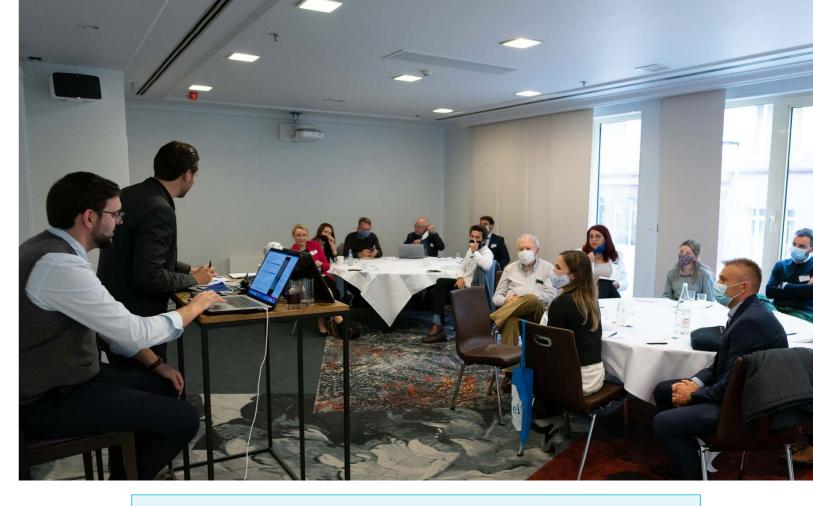


President and MEP Vautmans, ELF developed the EU Strategy on China with a focus on liberal perspectives on trade relations and the EU-China Comprehensive Agreement on Investment, 5G networks, AI, environmental policies, human rights and effects on transatlantic relations.

EU Social Policy/Porto Summit with MEP Dragos Pislaru



in Porto, we submitted a complete liberal agenda with proposals for coronavirus recovery, social impact investments, social security innovations, actions for youth employment in digital transition, among others.



ELF working groups address upcoming policy issues and aim to set the visionary agenda for the most challenging dilemmas of the current policy cycle. The outcomes of these international expert discussions are publicised in ELF papers.

Standing Working Groups

O1 Sustainable Economy and Social Policy

Foreign Affairs,
Neighbourhood and
Enlargement

O2 Digitalisation,
Cybersecurity and New
Technologies

O4 EU Institutions,
Democracy, and Justice
Affairs

O5 Social and Political Cleavages Post-Covid



The European Liberal Forum presents you the Liberal White Book 2030, a visionary publication that lays down the road to a free, fair and strong Europe. Over 200 experts in European politics, academics, and civil society representatives worked together to create a point of reference for policymakers.

EUROPE

2030

hosted a series of expert forums dedicated to the most pressing future issues on the road to a Europe that is freer, fairer, and more liberal. The topics, ranging from democracy and trade to digitalisation and security, were developed by top experts such as Simon Hix, Professor at the London School of Economics. and Renaud Dehousse, President of the European University Institute. Individual authors were then asked to draw together insights from these forums and write a chapter on a particular issue. ELF compiled these chapters into a Liberal White Book, a flagship publication that aims to influence decision-makers and shape liberal discussions about the future.

WHITE BOOK: In 2020, the European Liberal Forum LWB Roadshow

After the successful launch of the Liberal White Book: Europe 2030 with Renew Europe MEPs Hilde Vautmans, Guy Verhofstadt and ELF Executive Director Daniel Kaddik, ELF kicked off its Liberal Whit Book Roadshow.

As liberals, we want to have democratic answers to all the complex problems of today and make our voices heard in the Conference on the Future of Europe. We used this opportunity to debate, engage with our community, create discussions, and take ideas.

Democracy and Rule of Law and the Future of Europe | Rome

> in collaboration with Fondazione Luigi Einaudi

Shaping the Conference on the Future of Europe | Ostend

> in collaboration with Open VLD and Renew Europe Group

European Strategic Autonomy and the EU's Global Role | Paris

in collaboration with Association for a European Renaissance and La République En Marche

5G technologies in Europe: How to Seize the opportunities and avoid the risks of an incoming revolution | Turin

in collaboration with Centro Einaudi

200

MEP PATRONS

EXPERTS

CHAPTERS ON KEY POLICY AREAS



A Roadmap for a liberal Europe

Liberal White Book: Europe 2030 is a point of reference for policymakers



FLAGSHIP PUBLICATION

EU POLICY REVIEW



This review encompasses a wide range of contributions in which experts from academia, policymaking, and industry critically discuss topics of crucial relevance for current EU policies and politics. The scope of topics is as diverse as was the EU policy agenda in 2021. Apart from the variety of topics, this publication is marked by a variety of formats, namely: *discussion papers, policy briefs, policy papers, research papers, and books reviews*. These formats serve different purposes: from sparking discussion to providing background information to suggesting concrete ways of dealing with a problem.

A dual mission

This was a year in which the political debates were preoccupied with the ongoing pandemic, external threats, internal crises, engaging Europeans into co-creating the face of Europe, and preparing the legislative ground for the EU's long-term transition towards a digital, sustainable, and more just future. In this context, the role of the ELF as a think tank is to provide liberal-minded policymakers, experts, and people at large with a reliable point of reference and innovative expertise. Our mission here is dual: to supply much-needed expertise for addressing urgent concerns, while also spotting and raising the issues and trends that are yet to come.

A win-win for scholars & policymakers

This review is an insight into both current and upcoming debates. What unites all the contributions is their topicality, evidence-based judgement, and liberal standpoint. Engaging scholars and practitioners from across Europe aims to make complex subjects accessible and theoretical ideas fit for practical implementation. High-level research and visionary insights are refracted and presented in ways that match policy needs and that can be readily adopted by policymakers. We provide scholars with a platform for sharing their findings, policymakers with a solid background for informed decision-making, and all others with food for thought and clarification of complex and controversial matters.

ELF Papers provide timely, evidence-based, and policy-relevant research outputs that enrich our understanding of the social and economic conditions in Europe and contribute to the development of comprehensive liberal solutions to real-life problems.

ELF PAPERS

Policy Briefs

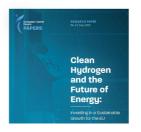






Research Papers





Discussion Papers





ers Policy Papers















We aim to help the liberal family to proactively put new topics on the agenda and shape their development according to our values and research based knowledge. In this way, we fulfil our liberal ambition to proactively shape the future instead of merely coping with it as it unfolds.

FLAGSHIP PUBLICATION

FUTURE EUROPE JOURNAL (FEU)

FEU, a newborn in the liberal family, a fresh start for the EU

Future Europe (FEU) is an open-access, peerreviewed journal which aims to contribute to bridging the gap between academic research and policymaking.

FEU Journal seeks to create a space for academics, policymakers and citizens to promote new ideas, reflect on important issues and raise their voice towards shaping Europe's future. Academic participation in European Studies has risen significantly in the past few decades. In turn, the debate surrounding development of the European project has grown.

Many interesting insights have been proposed, identifying strengths of the project and tackling the fundamental weaknesses and challenges. However, these fail to find a wider audience and are often overlooked by policymakers. While maintaining the highest standards of quality research, Future Europe Journal's primary goal is to ensure that the practical knowledge of those making daily contributions to Europe is heard by those who can effect real change.



The first issue of the Journal called "Europe's Window of Opportunity: Why the EU needs to reform after the Conference".

www.feu-journal.eu





The world is not getting worse; it is getting more complex. Information is faster and people must make sense of it. Liberal Reads enable you to listen to brief summaries of key ideas from the liberal and democratic bibliography.

Liberal Reads aim to package together our biggest ideas and introduce new ones in audio and brief paper formats that provide key insights in 30 minutes. Apart from decoding classical and fresh liberal concepts, the reviews critically engage with important political, philosophical, and economic books through a liberal lens.

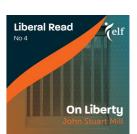
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LIBERAL READS BOOK **REVIEWS**





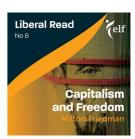














COMMUNICATION & OUTREACH

20K 7K 8K 1M

PODCASTS

SOCIAL MEDIA



NEWSLETTERS





ELINA BALTATZI Head of Communications

Storytelling is at the core of our work

2021 has been a significant year for the ELF community.

our branding with the goal to streamline (Liberal Reads). Our Liberal Europe our product offering for external Podcast - created in collaboration with audiences. Our publications, events, our member MLS - and host Ricardo digital visuals, mailings, invitations, Silvestre covered several topics in over and all communications outputs now 50 episodes alone. We rolled out over have a clean, compliant, and coherent 20 "Thoughtbites", a video commentary style. In addition, we launched a series with Renew Europe MEPs. We brand-new website with state-of- clustered complex content into monththe-art capabilities to showcase the long campaigns, always looking at how diversity of content from our Member to make sense of the current reality Organisations and Secretariat policy with extensive research. We worked experts. Our goal was to position ELF closely with our members but also and all networks as the leading liberal think tank and foundation on the EU thinking into action. We made media scene – and lay the foundations for partnerships with prestigious European further growth.

But we did not stop there. We established stable and frequent channels of communication with our target audiences, with the aim And we see the results, just like in developments, and activities. Our liberal, free and prosperous Europe. Social Media channels (Twitter, Facebook and LinkedIn) complement our active outreach toolkit together with podcasts, audio books (Fear of

We underwent a complete revamp of the Future), and audio book summaries political and research partners to turn and international publications such as Euractiv and Foreign Policy, to take our message to thousands of stakeholders in Europe and beyond.

to "clear the clutter" of excessive any other field, facts and figures tell a information on different policy fields. story; and this is a story of growth and With two distinctive and highly curated success. We feel the responsibility to be newsletters – the Liberal Wire exclusive even more innovative, more accurate, for Member Organisations and the more comprehensive. At the European Liberal Newspage for external audiences Liberal Forum, we see the world with a - we aim to provide a comprehensive future-positive lens. Together with our yet digestible overview of key events, community, we continue to work for a







ELF'S NEWSLETTERS



OUR PODCASTS **-**

Liberal Wire

ELF wants to make sure you are always up to date with the most important developments on the European scene. Twice a month, we deliver a selection of high-profile topics relevant to our members' work, right to their inbox. This is an exclusive service for the members of the European Liberal Forum.

Exclusive for our members



Liberal Newspage

For our partners & followers

With Liberal Newspage, we connect Europeans with liberal ideas. The European Liberal Forum seeks to bring meaningful ideas through our continued quality research. We aim to keep the public and policy makers well informed on the most important issues across Europe and beyond during this crucial period.

In this bi-weekly newsletter, you can find our events, highlights, opportunities, our policy and research work, and so much more.

1 Liberal Europe Podcast

The Liberal Europe Podcast, is a forum for open-ended discussions on European societal and economic questions that aims to provide the listener tools to empower them to take action for a freer, more positive and democratic society. This podcast is produced by ELF in collaboration with Movimiento Liberal Social (MLS).

02 EU Mentorship Podcast

EU Mentorship Podcast is a show about the EU integration process in the Western Balkans and Eastern Europe. This podcast is produced by ELF in collaboration with Fondacija Boris Divković (BDF) and D66 Internationaal/IDI Stichting,

Human Rights in the 21st Century

This podcast, produced by ELF, in collaboration with NOVUM institute, searches for reasonable argumentation how contemporary political cleavages are affecting and/or contra positioning some important values by which we live.

Q4 LiberTea Videocast

LiberTea Videocast is a forum for openended discussions on European societal questions. In each episode, produced in collaboraion with MLS, an expert is invited to be on camera and explain the importance of specific freedom, its effect on a personal and community level.

Our latest angles on European affairs straight into your headphones

The European Liberal Forum is producing multiple series of podcasts and audiobooks on a regular basis, in collaboration with our member organisations.

You can find all our podcast and videocast episodes on our Youtube page and on all audio streaming platforms.



O5 Audiobook "In Ukraine, Adrift"

Over the course of 2019, journalist and author Paul Frigyes went adrift across Ukraine. First published in Swedish and in Ukrainian in 2020, the book is now presented to an English-speaking audience, including in a form of an audiobook.

FINANCE

13 **FULL-TIME STAFF**

RESEARCHERS

ASSOCIATE FELLOWS

INTERN ASSISTANTS



Robust and flexible financial strategy

In 2021, the European Liberal Forum excelled in combining flexibility with accountability.

pandemic brought many changes within the ELF Secretariat created to the workplan and nature of our the need for new, clear HR policies, activities as well as those of our Member allowing for sustainable organisational Organisations. It has been a key priority development across all units. We of the Financial Unit to ensure that defined the needs of ELF today but funds can be adapted to the reality set also tomorrow, developing tools and by ever-changing restrictions, set in processes, ensuring the evolution of 19, while still adhering to the highest standards of compliance regulations.

Combining flexibility with accountability came hand in hand in establishing a streamlined way of working with our members and networks. We focused on creating solid financial procedures that can work in the multitude of locations and specific contexts of EU countries. We dedicated time to train our membership and coordinate with our partners, always with the guidance of the ELF Board of Directors.

Just like most organisations, the At the same time, the growing team



MELISSA AMIRKHIZY Head of Finance







ELF AS A PLATFORM OF OPPORTUNITIES



Beppe RussoDirector, Centro Luigi Einaudi

"The global emergency has raised theoretical and practical challenges in many areas and a wide-spread uncertainty affects people's lives. In our opinion, the role that EU should play in the next future is – on the one hand – establishing correct remedies under the perspective of public health and envisioning a way out from the economic downturn; on the other hand, coping with democratic procedures under pressure over health emergency."



George MelashviliChairman, Europe-Georgia Institute

"Our dream for the EU is to be a beacon of hope for every person fighting for Liberty in every corner of Europe, demonstrating solidarity and unity while defending our common values and baldly facing those who seek to undermine what is dear to us. Covid-19 was another signal demonstrating that powers striving to undermine our common values are willingly ready to abuse even cataclysmic tragedies to achieve their mean goals and wage disinformation campaigns against the idea of strong, united Europe, undermining the aspirations of those, who are willing to return to the European family."



Dr. Šárka Shoup

Executive Director, Institut pro
Politiku a Společnost, Board Member,
European Liberal Forum

"I call for a strong, united, and well-versed Europe that can take the helm in confronting one of the greatest threats of our age – the global pandemic. The pandemic represents a litmus test for the EU. More than ever, the EU needs to champion in multilateralism and a rules-based international order, and at the same time strongly reject populism, misinformation, and simplistic solutions."





Ricardo Silvestre
International Officer,
Movimento Liberal
Social

"The future of the European Union depends on working with countries to the east, south and west of the Union. A priority should be the development of good working relationships with countries like China, Russia, the United States, and blocks of countries in Africa, South America and the Middle-East. However, the European Union needs to have liberal values and policies as the bedrock of those international relations, which then will be transversal to all the areas of interaction."



Martine van Schoor

Head of the International Office, Stichting IDI/D66 International

"Every single European citizen contributes to what Europe is. We all share the common values of democracy, rule of law and protection of human rights. Commitment to our values requires the commitment of every voter in the European Union. This calls for a stronger European Parliament, transnational list for the EP elections, direct elections for the President of the European Commission and EU support for our non-EU neighbours. For the support for journalists and civil society organisations to actively defend our values. Because Europe is all of us. We are Europe"



Anela Lemeš

Executive Director, Boris Divkovic Foundation

"Not being part of the EU does not mean being outside of the European decision-making processes. Equality, coexistence and solidarity are the most important pillars for our future within the EU. We must strive to raise awareness about the importance of social and political responsibility within Western Balkans and spread the european liberal values furthermore, because we are Europe too!"

47 MEMBER ORGANISATIONS FROM 30 COUNTRIES.

MEMBER ORGANISATIONS





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A liberal future in a united Europe



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