



European
Liberal Forum

Annual Report

2023





The European Liberal Forum (ELF) is the think-tank and the official political foundation of the ALDE Party. Together with our 56 member organisations, we work all over Europe to bring new ideas into the political debate, to provide a platform for discussion, and to empower citizens to make their voices heard.

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Letter from the President



Hilde Vautmans

MEP for Renew Europe Group
and ELF President

Dear members, friends, and fellow liberals,

In 2023, ELF proudly celebrated its 15th anniversary, a testament to our commitment to liberal ideals. With 56 member organisations spanning across Europe, we have expanded and evolved into a reference point for the European liberal family. Our policy expertise and extensive network position us as an actor for positive change. I am grateful to the members of ELF and to all our partners, whose support has been important in our success. However, the journey for ELF and liberals across Europe is only starting.

The year 2024 brings with it the promise of a new beginning, a chance for us to

redefine the trajectory of Europe and uphold the liberal principles that form the foundation of our society. We must get inspired by the legacy of our liberal predecessors who laid the groundwork for a Europe that values freedom, democracy, and cooperation. More than ever, these values are being challenged both from the outside and inside of our Union. Hence, by pursuing a stronger and united Europe, we recognise the need for reform of the EU. Simultaneously, we must strengthen the liberal family on our continent – a family that goes beyond borders and ideological differences, standing united in the face of challenges.

This unity is crucial as we confront challenges ranging from protecting the purchasing power of our citizens to defending our borders and supporting European industries. Yet, our task is not merely for the day. We must look beyond the immediate horizon and the 2024 European elections, gearing up for a collective mission to secure the long-term security and prosperity of our Union.

In unity, we can overcome the challenges that lie ahead, ensuring a Europe that remains dedicated to liberalism and the well-being of its citizens. Together, let us shape a future that reflects the enduring spirit of our liberal ideals.

Message from the Executive Director



Alva Finn

Executive Director, European Liberal Forum

Dear members, friends and partners,

My first year at the European Liberal Forum was a year of celebration and stability after turbulent times. I want to thank the Secretariat, member organisations, ALDE and Renew, for our joint work in investing in ELF, making us a stable organisation and a reliable partner.

First and foremost, we have improved our internal processes, strategy, finances and structure. This has not only made ELF a better and more welcoming workplace but an influential and resilient organisation, which is particularly important heading into an election year.

The second pillar of our growth stems from the continuous development of our relationships with key partners, particularly with the ALDE Party, the Renew Europe Group in the European Parliament, and our member organisations. ELF has been actively engaged in the ALDE Party Manifesto drafting process where some of our ideas, like staged integration, are featured. Our collaboration with the Renew Europe Group has deepened through successful stakeholder dialogues on digitalisation and industrial policy, our work together on the first Renew Civil Society Day and a workshop on strategic autonomy.

We continue to improve our project cycle with members, ensuring that ELF projects deliver for the entire network and liberal family. Our projects are more aligned with priorities of ALDE and Renew Group. They are more integrated and connected ensuring that our projects are of good quality and are truly liberal and European. By adopting our new statutes and developing a new membership strategy, we can guarantee that ELF grows sustainably so that the liberal family has strategic impact in the EU and neighbouring regions.

The third area in which we made significant progress was expanding our Corporate Partnership Programme. We are proud that we involve more industry partners from diverse backgrounds in our work, bringing together industry representatives, policy experts, civil society and academia to collectively shape future-oriented policy making. Thanks to the due diligence policy adopted by the Board, we do so in a responsible, transparent way, maintaining our independence as a European Political Foundation.

We have developed our own ideas as a European think tank cementing our reputation and brand in key policy areas. We hosted a bigger and better Techno-Politics Forum, which is now our

flagship event in Brussels. We developed the concept of Techno-Sustainability. Our voice as a champion for dynamic EU enlargement is quickly becoming recognised beyond the liberal bubble. We championed diversity and inclusion, becoming a more visible partner in the Alliance of Her and Rainbow Platform programmes.

15 years of ELF is truly something to celebrate. Although the European elections bring with it threats and opportunities, celebrating 15 years of **ELF shows us that if we plan ahead, we are fully prepared with our Member Organisations to answer the call of the liberal family for liberal solutions.**



Growing Network

During ELF's 2023 Spring and Autumn General Assemblies, held in Paris and Brussels respectively, the ELF Board of Directors and delegates from ELF's member organisations voted to accept new affiliate and full members to our liberal family!

Full members



21 Research Center (Hungary):

The Hungarian 21 Research Center is an established research partner of ELF's IBM (Inditsuk Be Magyarorszagot), the political foundation of their local liberal party, Momentum Movement. Focusing primarily on data collection and data analysis, 21 Research Center wants to leverage the research expertise it has developed over the years and apply it in an international context.



Venstres Studieforbund (Norway):

Venstres Studieforbund (VS), a study association linked to the Norwegian Venstre Party, joined ELF as an affiliate member in 2021 as the first and only Norwegian member to this date. Norway's EU membership has become more important since the full-scale Russian invasion of Ukraine. Venstres Studieforbund believes liberals are at the forefront of this debate, and VS wants to play an active part in building knowledge of the benefits of Norwegian EU membership.



Europe Georgia Institute (Georgia):

The Europe-Georgia Institute (EGI) is the leading hybrid independent civil society organization in Georgia. Its mission is to advance democracy, the rule of law, and free markets in Georgia and the Caucasus and empower a new generation of leaders to find solutions that are essential for Georgia's development and for the successful common future of the Caucasus. Being an independent civil society organisation, the Europe-Georgia Institute focuses its campaigning on issues such as human rights, peacebuilding, the promotion of good governance, democratic resilience, the fight against propaganda and disinformation and supports the involvement of youth in democratic process.

Institute for Freedom and Democracy (Romania):

The Institute for Freedom and Democracy (ILD) is an independent liberal think-tank that has been established in 2019 aiming to promote and preserve the values of freedom and democracy in Romania. From the very beginning, ILD has engaged a large group of liberal-minded personalities with experience dating back to 1990 when the foundations of liberal democracy in Romania are rooted. ILD is committed to keeping the liberal spirit and tradition alive. Seeking to create a platform for dialogue on political, economic and social topics, ILD's purpose is to facilitate the dialogue between citizens and public institutions and to foster civic involvement and responsibility.



Liberal Institute Skopje (North-Macedonia):

Liberal Institute – Skopje (LIS) is an independent association established in 2002 for performing activities that provide international support for creating liberal values and strategies. LIS is independent in organising and realising its ideas and goals to provide young people with education and practical experience in an innovative way.

Affiliate members

Golos.Kyiv (Ukraine):



Golos.Kyiv is the political foundation of the Ukrainian Liberal Party, the Golos Party. Golos.Kyiv was established in 2020 in response to the call of the growing Ukrainian liberal community after Ukraine's three decades of democratic development. Their mission is to help social transformation in Ukraine with strengthening the very principles of open society, human rights, and the rule of law.

Institute Liberalis (Lithuania):



Founded by the Liberal Movement as the party's analytical centre, Institute Liberalis is committed to fostering critical thinking, promoting open dialogue, and advancing policies that uphold individual liberties, social justice, and economic prosperity. With ELF membership, Institute Liberalis aims to not only further enhance their own understanding of liberal principles but also to engage in meaningful collaborations that will amplify the impact of their work.

Fondacija za Liberalnu Praktičnu Politiku (Serbia):



The Foundation for Liberal Public Policy, (FLPP) (Fondacija za liberalnu praktičnu politiku) was founded in 2021 with the aim of promoting liberal values and policies in Serbia, and the region. The main activity of the Foundation includes the creation of public policy proposals in key areas of social functioning, based on the analysis of existing problems, previous knowledge in the given area, and the selection of optimal solutions grounded in research, statistical indicators, and good practices.



Liberal Action (Moldova):

Liberal Action (Acțiunea Liberală) is a newly emerging think-tank from Moldova. Liberal Action represent a committed group of pro-EU activists in Moldova who aim to support democratic changes and prosperity, sharing the benefits of the free market and European model of governance. Based in a candidate country to the European Union, Liberal Action will serve as a policy hub between ELF and other organisations that play their role in creating internal consensus over the policies, bringing Moldova closer to the EU.



Liberal Democracy Institute (Lithuania):

Liberal Democracy Institute is an analytical centre (think tank) of the Laisvės partija (Freedom Party) that carries out analytical work, research and educational activities. In its activities, the institute spreads liberal ideas; promotes respect for personal freedom, democracy, equality, the rule of law, and human rights. Operating principles of the Institute of Liberal Democracy include rule of law and separation of powers, respect for private property and economic initiative, fostering respect for diversity and an open society, personal responsibility, transparency and citizenship and more.



The Reforms and Research Group (Georgia):

The Reforms and Research Group is a civil society organization founded in Georgia dedicated to promoting the development of liberal values and democratic institutions as well as civil society. The main value of the organization is the person, and we strive to promote the formation of a society based on values. The Reforms and Research Group unites modern thinkers, researchers, scientists, and active members of civil society with common interests to actively focus on issues such as (but not only on) human rights, transparent and fair elections, euro integration, and education. Our organization actively works on policy issues and creates reform packages that aid the ruling government in enacting effective policy



O Tara ca Afara (Romania):

O Tara ca Afara was established in 2021 with the main goal to monitor the implementation of Romania's Recovery and Resilience plan, focusing particularly on the specific reforms that are key to the country's liberal transition, as well as more in general, to its modernization through an impactful absorption of all EU funds. Moving forward, it continued to develop, expanding its area of activity towards becoming a strong liberal voice in the country and think tank arena. Being founded by Cristian Ghinea, former USR minister of Investments and European Projects and chief negotiator for Romania's Recovery and Resilience Plan, the organisation was able to capture the attention of a wide public following this specific topic and its exposure continues to grow. The main objective is to position the organisation as a strong liberal voice, something Romania truly needs to have in a moment of decreasing trust in the EU shared by the citizens.

People behind ELF

Board of Directors



MEP Hilde Vautmans
President



MEP Jan-Christoph Oetjen
First Vice President



Marco Mariani
Second Vice President



MP Mats Löffström
Treasurer



Antoaneta Asenova-Bihlmayer
Board Member



MEP Katalin Cseh
Board Member



Dr. Miłosz Hodun
Board Member



MEP Catharina Rinzema
Board Member



Dr. Šárka Shoup
Board Member

The current Board was elected at the Autumn 2022 General Assembly in Brussels for a two-year mandate.

Secretariat



Alva Finn
Executive Director



Dr Antonios Nestoras
Deputy Executive Director

Project Unit



Goran Neralić
Head of Projects



Laurenz Van Ginneken
Project Officer



Even Diot
Project Officer



Fjona Merkaj
Project Officer



Ola Rymaszewska
Junior Digital Transformation
Officer

Policy & Research Unit



Francesco Cappelletti
Senior Policy & Research
Officer



Dr Maria Alesina
Policy & Research
Officer

Communication Unit



Tamás Toplak
Head of Communication



Viktorya Muradyan
Communication Officer



Amy Macgregor
Junior Communication Officer

Finance & Administrative Unit



Melissa Amirkhizy
Head of Finance & Compliance



Muriel Damoiseau
Accountant

Senior Fellows



Luigi Martino, PhD
Professor, University of Florence



Takis Pappas, PhD
Visiting Professor and Researcher, University of Helsinki



Gerard Pogorel, PhD
Professor Emeritus of Economics, Paris Graduate School of Engineering

Associate Fellows



Mathilde Berger-Perrin
Author and journalist



Kevin Brookes, PhD
Director of Studies at GenerationLibre



Kristijan Kotarski, PhD
Assistant Professor, University of Zagreb



Tomasz Kamiński, PhD
Assistant Professor, University of Lodz



Ricardo Silvestre, PhD
Analyst, Think-tanker and Author



Arlinda Rustemi, PhD
Researcher and lecturer, Leiden University



ELF's impact in 2023

Policy and research with impact

• **Techno-Politics**

The Techno-Politics Forum 2023 brought together industry leaders, politicians and academics to debate and share insights on some of the biggest issues facing Europe in the technological sphere. Techno-Politics Forum, which is more than an event, aims to build up a community which will turn the challenges into innovation and problems into solutions. This year's edition of the conference focused on three critical spheres – clean energy, connectivity and artificial intelligence.

ELF also hosted two stakeholder dialogues in 2023 at the European Parliament with around two dozen participants from the European institutions, associations, civil society and tech and telecom industries. The first one was hosted by MEPs Svenja Hahn and Sandro Gozi and focused on Digital Strategic Autonomy. The second event was hosted by MEP Alin Mituța and focused on the future of EU connectivity and the relevant legislation.

• **Security & Defence**

In 2023, ELF has also done a significant work on the topics of security and defence. We started the year with the opening of the debate on the European Defence and Security Agenda during a working group at our General Assembly in Paris. Our study 'Towards a New European Security Architecture', alongside several policy papers on defence and security, provided a comprehensive and policy-oriented proposal to tackle the ever-present threats to European security and democracies.

In order to take the discussion a step further, we have also dedicated the third edition of our Future Europe Journal to exploring how Europe has been transitioning to new modes of functioning due to its multi-faceted crisis management..

• **Staged integration to complete the EU project**

In the ambitious pursuit of reshaping the European Union's enlargement policy, we proudly launched the Staged Integration roadshow, a strategic initiative conceptualized in collaboration with eminent think-tanks and other valuable partners. The concept of 'Staged Integration' represents a pioneering approach to EU enlargement, designed to

offer a dynamic, phased process of integration that aligns with the evolving capacities and aspirations of candidate countries. Our efforts culminated in a series of presentations to the Renew Europe Group, bolstered by robust research and compelling advocacy, to underscore the viability and necessity of our approach. The concept gained substantial traction, earning the endorsement of key policymakers and stakeholders within the EU framework.

We extended our outreach beyond the EU, engaging directly with the Ambassadors of the Western Balkans, before taking the concept to the heart of the matter: our Staged Integration Roadshow last year included stops in North Macedonia, Bosnia, and Serbia. In these countries, our advocacy not only resonated with local partners but also captured the attention of the media and became part of the domestic political discourse, marking a significant milestone in our campaign. Our efforts have not only contributed to the reinvigoration of the EU enlargement dialogue but have also positioned Staged Integration as the leading narrative for the future of Europe's expansion.

- **Human rights & democracy**

In 2023, we continued to expand our impact on diversity and inclusion across Europe thanks to our Academy projects – Rainbow Platform and Alliance of Her.

The Rainbow Platform initiative elevated LGBTQI+ voices by creating role models who can inspire political engagement and change, redefining how we approach diversity in politics and within our organisations. In 2023, the Academy took part in three Circles of Diversity sessions, empowering the participants to succeed in leadership roles.

The Alliance of Her (AOH) project created an important space to empower women in Europe to lead, in pursuit of a more diverse and inclusive future for all. In 2023, the AOH prepared a new class of passionate voices for leadership through the Academy and expanded the Allies and Alumnae Network, creating a powerful network sharing knowledge, experience and inspiration.

- **ELF's 15th anniversary and Liberal Awards**

2023 marked a very important year in the European Liberal Forum's history: the organisation celebrated its 15th anniversary with its liberal family in Brussels. It was a great opportunity to reflect on our goals for a liberal future, with high-level guests. During the celebration, ELF presented the winners of the third edition of the Liberal Awards. ELF's annual Liberal Awards celebrates the champions of liberal values and ideas and ensures their recognition and impact on the European level. The 2023 ceremony took place at the House of the Capital Region in Brussels on 27 September, in the presence of the liberal political family, ELF member organisations, partners and the press.

Estonian Prime Minister Kaja Kallas was presented with the Liberal of the Year award by Belgian Prime Minister Alexander De Croo. MEP Guy Verhofstadt, former prime minister of Belgium and former leader of the ALDE Group in the European Parliament, was presented the award for Lifetime Achievement by ALDE Party Co-President MEP Ilhan Kyuchyuk, Timmy Dooley and Renew Europe Group VP MEP Katalin Cseh. Political campaigner and founder of the Rainbow Platform, Luis Cano was presented the award for Rising Star by ELF Vice President, MEP Jan-Christoph Oetjen and Board Member Antoaneta Asenova-Bihlmayer.

- **Participation in ALDE Manifesto process**

Throughout 2023, our active engagement in the ALDE Manifesto process has yielded significant outcomes that have both fortified our policy positions and amplified our impact on the European political landscape. Our participation was strategic and focused, evidenced by our presence on the manifesto drafting committee and the meaningful proposals we submitted. Notably, three of our amendments pertaining to media freedom, civil society support, and the EU's strategic autonomy and defence capabilities were partially incorporated. These topics are crucial for the functioning of the EU's democratic and security structures, and our influence in these areas reflects our commitment to having a lasting impact on core positions of our political family.

The most remarkable success, however, was the full adoption of our amendments on staged integration and EU treaty reform. Our advocacy for staged integration was not only acknowledged but also embraced by the party, leading to a paradigm shift in policy approach. The concept's adoption signifies a transformative step towards a more cohesive and effective integration process within the EU. Similarly, the amendment on EU treaty reform broke new ground by piercing the long-standing taboo against EU treaty change. Our efforts paved the way for an overdue recognition of the necessity for institutional reforms within the EU, demonstrating our capacity to drive substantial policy evolution. These achievements underscore the tangible impact of ELF's policy work, further strengthening our position as an influential voice within the ALDE party and the broader EU policymaking debates.



Timeline of activities



Financial Overview

Costs		
Eligible costs	Budget	Actual
A.1: Personnel costs	1051474,91	1 201 388,32
1. Salaries	899 157,13	1 000 537,67
2. Contributions	0,00	0,00
3. Professional training	17 983,14	17 087,87
4. Staff missions expenses	17 029,00	12 746,28
5. Other personnel costs	117 305,64	171 016,50
A.2: Infrastructure and operating costs	213 120,52	250 331,67
1. Rent, charges and maintenance costs	113 287,88	113 080,70
2. Costs relating to installation, operation and maintenance of equipment	11 304,00	18 582,06
3. Depreciation of movable and immovable property	24 000,00	43 651,17
4. Stationery and office supplies	6 960,00	5 473,65
5. Postal and telecommunications charges	10 800,00	9 463,83
6. Printing, translation and reproduction costs	2 400,00	416,73
7. Other infrastructure costs	44 368,64	59 663,53
A.3: Administrative costs	223 715,26	202 906,36
1. Documentation costs (newspapers, press agencies, databases)	15 550,00	16 514,54
2. Costs of studies and research	173 715,26	126 149,51
3. Legal costs	9 100,00	41 814,93
4. Accounting and audit costs	23 000,00	16 682,70
5. Miscellaneous administrative costs	2 400,00	1 744,68
6. Support to third parties	0,00	0,00
A.4: Meetings and representation costs	184 945,00	137 973,38
1. Costs of meetings	143 945,00	126 123,20
2. Participation in seminars and conferences	32 000,00	6226,49
3. Representation costs	4 000,00	4 132,79
4. Costs of invitations	5 000,00	1 490,90
5. Other meeting-related costs	0,00	0,00
A.5: Information and publication costs	1 248 017,00	1 078 180,01
1. Publication costs	0,00	0,00
2. Creation and operation of Internet sites	2 783,74	4 484,71
3. Publicity costs	22 600,00	24 224,61
4. Communications equipment (gadgets)	13 060,00	667,67
5. Seminar and exhibitions	1 209 573,26	1 048 803,02
6. Other information-related costs	0,00	0,00
A.6. Allocation to "Provision to cover eligible costs of the first quarter of year N+1"		
A. TOTAL ELIGIBLE COSTS	2 921 272,69	2 870 779,74
Ineligible costs		
1. Allocation to other provisions	500,00	0,00
2. Financial charges	1 200,00	1 448,93
3. Exchange losses	1 200,00	116,10
4. Doubtful claims on third parties	0,00	500,00
5. Others (to be specified)	614,71	5 982,53
6. Contributions in kind		
B. TOTAL INELIGIBLE COSTS	3 514,71	8047,56
C. TOTAL COSTS	2 924 787,40	2 878 827,30

Revenue		
	Budget	Actual
D.1. Dissolution of "Provision to cover eligible costs of the first quarter of year N"	n/a	
D.2. European Parliament funding awarded for year N	2 645 000,00	2 599 697,00
D.3. Member contributions	35 000,00	34 875,00
3.1 from member organisations	35 000,00	34 875,00
3.2 from individual members		
D.4 Donations	55 000,00	73 252,58
	55 000,00	71 502,58 1 750,00
D.5 Other own resources	189 787,40	175 204,66
Participation Fees		
Registration Fees		
Sale of ELF Publications		
Extraordinary contributions MO	20 000,00	20 000,00
Project Share Contributions	152 787,40	146 997,19
Other Own Resources (to cover ineligible costs)	17 000,00	8 207,47
Reserve List Project Contribution		
D.6. Interest from pre-financing		
D.7. Contributions in kind		
D. TOTAL REVENUE	2 924 787,40	2 883 029,24
E. Own resource to cover non-eligible expenditure	0,00	40 000,00
Members own ressources		
Financial income		
Extra-ordinary income	0,00	40000,00
Others		
TOTAL REVENUE(For non-Eligible costs)	0,00	44 201,94
F. Allocation of own resources to the reserve account		
G. Profit/loss for verifying compliance with the no-profit rule (E-F)	0,00	44 201,94

ELF's Corporate Partnership Programme

In 2023, our Corporate Partnership Programme enabled collaborations with businesses and stakeholders committed to a free, prosperous, and democratic Europe. Their crucial support allows us to broaden our policy work and remain at the forefront of developments. We are grateful for our partners' trust in pursuing our shared goal of a liberal, united Europe.

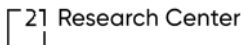
EUROPEAN FUEL MANUFACTURERS ASSOCIATION
AT&T GLOBAL NETWORK SERVICES BELGIUM LUX
VODAFONE BELGIUM NV

GOOGLE BELGIUM NV
AIRBUS SAS
INTERDIGITAL RETD FRANCE SAS

Member organisations

As of 01.01.2024

56 member organisations from 33 countries



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Liberal Democracy Institute (LDI)

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