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European Liberal Forum

Annual Report

2025





The European Liberal Forum (ELF) is the think-tank and the official political foundation of the ALDE Party. Together with our 56 member organisations, we work all over Europe to bring new ideas into the political debate, to provide a platform for discussion, and to empower citizens to make their voices heard.

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Letter from the President



Dear members, friends, and fellow liberals,

In 2023, ELF proudly celebrated its 15th anniversary, a testament to our commitment to liberal ideals. With 56 member organisations spanning across Europe, we have expanded and evolved into a reference point for the European liberal family. Our policy expertise and extensive network position us as an actor for positive change. I am grateful to the members of ELF and to all our partners, whose support has been important in our success. However, the journey for ELF and liberals across Europe is only starting.

The year 2024 brings with it the promise of a new beginning, a chance for us to

redefine the trajectory of Europe and uphold the liberal principles that form the foundation of our society. We must get inspired by the legacy of our liberal predecessors who laid the groundwork for a Europe that values freedom, democracy, and cooperation. More than ever, these values are being challenged both from the outside and inside of our Union. Hence, by pursuing a stronger and united Europe, we recognise the need for reform of the EU. Simultaneously, we must strengthen the liberal family on our continent - a family that goes beyond borders and ideological differences, standing united in the face of challenges.

This unity is crucial as we confront challenges ranging from protecting the purchasing power of our citizens to defending our borders and supporting European industries. Yet, our task is not merely for the day. We must look beyond the immediate horizon and the 2024 European elections, gearing up for a collective mission to secure the long-term security and prosperity of our Union.

In unity, we can overcome the challenges that lie ahead, ensuring a Europe that remains dedicated to liberalism and the well-being of its citizens. Together, let us shape a future that reflects the enduring spirit of our liberal ideals.

Message from the Executive Director



Dear members, friends and partners,

My first year at the European Liberal Forum was a year of celebration and stability after turbulent times. I want to thank the Secretariat, member organisations, ALDE and Renew, for our joint work in investing in ELF, making us a stable organisation and a reliable partner.

First and foremost, we have improved our internal processes, strategy, finances and structure. This has not only made ELF a better and more welcoming workplace but an influential and resilient organisation, which is particularly important heading into an election year.

The second pillar of our growth stems from the continuous development of our relationships with key partners, particularly with the ALDE Party, the Renew Europe Group in the European Parliament, and our member organisations. ELF has been actively engaged in the ALDE Party Manifesto drafting process where some of our ideas, like staged integration, are featured. Our collaboration with the Renew Europe Group has deepened through successful stakeholder dialogues on digitalisation and industrial policy, our work together on the first Renew Civil Society Day and a workshop on strategic autonomy.

We continue to improve our project cycle with members, ensuring that ELF projects deliver for the entire network and liberal family. Our projects are more aligned with priorities of ALDE and Renew Group. They are more integrated and connected ensuring that our projects are of good quality and are truly liberal and European. By adopting our new statutes and developing a new membership strategy, we can guarantee that ELF grows sustainably so that the liberal family has strategic impact in the EU and neighbouring regions.

The third area in which we made significant progress was expanding our Corporate Partnership Programme. We are proud that we involve more industry partners from diverse backgrounds in our work, bringing together industry representatives, policy experts, civil society and academia to collectively shape future-oriented policy making. Thanks to the due diligence policy adopted by the Board, we do so in a responsible, transparent way, maintaining our independence as a European Political Foundation.

We have developed our own ideas as a European think tank cementing our reputation and brand in key policy areas. We hosted a bigger and better Techno-Politics Forum, which is now our flagship event in Brussels. We developed the concept of Techno-Sustainability. Our voice as a champion for dynamic EU enlargement is quickly becoming recognised beyond the liberal bubble. We championed diversity and inclusion, becoming a more visible partner in the Alliance of Her and Rainbow Platform programmes.

15 years of ELF is truly something to celebrate. Although the European elections bring with it threats and opportunities, celebrating 15 years of ELF shows us that if we plan ahead, we are fully prepared with our Member Organisations to answer the call of the liberal family for liberal solutions.



Growing Network

During ELF's 2023 Spring and Autumn General Assemblies, held in Paris and Brussels respectively, the ELF Board of Directors and delegates from ELF's member organisations voted to accept new affiliate and full members to our liberal family!

Full members

21 Research Center (Hungary):

21 Research Center

The Hungarian 21 Research Center is an established research partner of ELF's IBM (Inditsuk Be Magyarorszagot), the political foundation of their local liberal party, Momentum Movement. Focusing primarily on data collection and data analysis, 21 Research Center wants to leverage the research expertise it has developed over the years and apply it in an international context.

Venstres Studieforbund (Norway):



Venstres Studieforbund (VS), a study association linked to the Norwegian Venstre Party, joined ELF as an affiliate member in 2021 as the first and only Norwegian member to this date. Norway's EU membership has become more important since the full-scale Russian invasion of Ukraine. Venstres Sturieforbund believes liberals are at the forefront of this debate, and VS wants to play an active part in building knowledge of the benefits of Norwegian EU membership.

Europe Georgia Institute (Georgia):



The Europe-Georgia Institute (EGI) is the leading hybrid independent civil society organization in Georgia. Its mission is to advance democracy, the rule of law, and free markets in Georgia and the Caucasus and empower a new generation of leaders to find solutions that are essential for Georgia's development and for the successful common future of the Caucasus. Being an independent civil society organisation, the Europe-Georgia Institute focuses its campaigning on issues such as human rights, peacebuilding, the promotion of good governance, democratic resilience, the fight against propaganda and disinformation and supports the involvement of youth in democratic process.



Institute for Freedom and Democracy (Romania):

The Institute for Freedom and Democracy (ILD) is an independent liberal think-thank that has been established in 2019 aiming to promote and preserve the values of freedom and democracy in Romania. From the very beginning, ILD has engaged a large group of liberal-minded personalities with experience dating back to 1990 when the foundations of liberal democracy in Romania are rooted. ILD is committed to keeping the liberal spirit and tradition alive. Seeking to create a platform for dialogue on political, economic and social topics, ILD's purpose is to facilitate the dialogue between citizens and public institutions and to foster civic involvement and responsibility.



Liberal Institute Skopje (North-Macedonia):

Liberal Institute – Skopje (LIS) is an independent association established in 2002 for performing activities that provide international support for creating liberal values and strategies. LIS is independent in organising and realising it's ideas and goals to provide young people with education and practical experience in an innovative way.

Affiliate members

Golos.Kyiv (Ukraine):

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Golos.Kyiv is the political foundation of the Ukrainian Liberal Party, the Golos Party. Golos.Kyiv was established in 2020 in response to the call of the growing Ukrainian liberal community after Ukraine's three decades of democratic development. Their mission is to help social transformation in Ukraine with strengthening the very principles of open society, human rights, and the rule of law.

Institute Liberalis (Lithuania):

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Founded by the Liberal Movement as the party's analytical centre, Institute Liberalis is committed to fostering critical thinking, promoting open dialogue, and advancing policies that uphold individual liberties, social justice, and economic prosperity. With ELF membership, Institute Liberalis aims to not only further enhance their own understanding of liberal principles but also to engage in meaningful collaborations that will amplify the impact of their work.

Fondacija za Liberalnu Praktičnu Politiku (Serbia):



The Foundation for Liberal Public Policy, (FLPP) (Foundacija za liberalnu prakticnu politiku) was founded in 2021 with the aim of promoting liberal values and policies in Serbia, and the region. The main activity of the Foundation includes the creation of public policy proposals in key areas of social functioning, based on the analysis of existing problems, previous knowledge in the given area, and the selection of optimal solutions grounded in research, statistical indicators, and good practices.



Liberal Action (Moldova):

Liberal Action (Acţiunea Liberală) is a newly emerging think-tank from Moldova. Liberal Action represent a committed group of pro-EU activists in Moldova who aim to support democratic changes and prosperity, sharing the benefits of the free market and European model of governance. Based in a candidate country to the European Union, Liberal Action will serve as a policy hub between ELF and other organisations that play their role in creating internal consensus over the policies, bringing Moldova closer to the EU.

Liberal Democracy Institute (Lithuania):



Liberal Democracy Institute is an analytical centre (think tank) of the Laisvės partija (Freedom Party) that carries out analytical work, research and educational activities. In its activities, the institute spreads liberal ideas; promotes respect for personal freedom, democracy, equality, the rule of law, and human rights. Operating principles of the Institute of Liberal Democracy include rule of law and separation of powers, respect for private property and economic initiative, fostering respect for diversity and an open society, personal responsibility, transparency and citizenship and more.

The Reforms and Research Group (Georgia):



The Reforms and Research Group is a civil society organization founded in Georgia dedicated to promoting the development of liberal values and democratic institutions as well as civil society. The main value of the organization is the person, and we strive to promote the formation of a society based on values. The Reforms and Research Group unites modern thinkers, researchers, scientists, and active members of civil society with common interests to actively focus on issues such as (but not only on) human rights, transparent and fair elections, euro integration, and education. Our organization actively works on policy issues and creates reform packages that aid the ruling government in enacting effective policy

O Tara ca Afara (Romania):



O Tara ca Afara was established in 2021 with the main goal to monitor the implementation of Romania's Recovery and Resilience plan, focusing particularly on the specific reforms that are key to the country's liberal transition, as well as more in general, to its modernization through an impactful absorption of all EU funds. Moving forward, it continued to develop, expanding its area of activity towards becoming a strong liberal voice in the country and think tank arena. Being founded by Cristian Ghinea, former USR minister of Investments and European Projects and chief negotiator for Romania's Recovery and Resilience Plan, the organisation was able to capture the attention of a wide public following this specific topic and its exposure continues to grow. The main objective is to position the organisation as a strong liberal voice, something Romania truly needs to have in a moment of decreasing trust in the EU shared by the citizens.

People behind ELF

Board of Directors



MEP Hilde Vautmans

President



MEP Jan-Christoph Oetjen
First Vice President



Marco Mariani Second Vice President



MP Mats Löfström Treasurer



Antoaneta Asenova-Bihlmayer
Board Member



MEP Katalin CsehBoard Member



Dr. Miłosz HodunBoard Member



MEP Catharina Rinzema Board Member



Dr. Šárka ShoupBoard Member

Secretariat



Alva Finn xecutive Director



Dr Antonios Nestoras Deputy Executive Director

Project Unit



Goran Neralić Head of Projects



Laurenz Van Ginneken Project Officer



Even Diot Project Officer



Fjona Merkaj Project Officer



Ola Rymaszewska
Junior Digital Transformation

Policy & Research Unit



Francesco Cappelletti Senior Policy & Research Officer



Dr Maria AlesinaPolicy & Research
Officer

Communication Unit



Tamás Toplak Head of Communication



Viktorya Muradyan



Amy Macgregor
Junior Communication Officer

Finance & Administrative Unit



Melissa Amirkhizy Head of Finance & Compliance



Muriel Damoiseau

Senior Fellows



Luigi Martino, PhDProfessor, University
of Florence



Takis Pappas, PhD Visiting Professor and Researcher, University of Helsinki



Gerard Pogorel, PhD Professor Emeritus of Economics, Paris Graduate School of Engineering

Associate Fellows



Mathilde Berger-Perrin
Author and journalist



Kevin Brookes, PhD Director of Studies at Generation libre



Kristijan Kotarski, PhD Assistant Professor, University of Zagreb



Tomasz Kamiński, PhD Assistant Professor, University of Lodz



Ricardo Silvestre, PhD Analyst, Think-tanker and Author



Arlinda Rustemi, PhDResearcher and lecturer,
Leiden University



ELF's impact in 2023

Policy and research with impact

Techno-Politics

The Techno-Politics Forum 2023 brought together industry leaders, politicians and academics to debate and share insights on some of the biggest issues facing Europe in the technological sphere. Techno-Politics Forum, which is more than an event, aims to build up a community which will turn the challenges into innovation and problems into solutions. This year's edition of the conference focused on three critical spheres – clean energy, connectivity and artificial intelligence.

ELF also hosted two stakeholder dialogues in 2023 at the European Parliament with around two dozen participants from the European institutions, associations, civil society and tech and telecom industries. The first one was hosted by MEPs Svenja Hahn and Sandro Gozi and focused on Digital Strategic Autonomy. The second event was hosted by MEP Alin Mituta and focused on the future of EU connectivity and the relevant legislation.

Security & Defence

In 2023, ELF has also done a significant work on the topics of security and defence. We started the year with the opening of the debate on the European Defence and Security Agenda during a working group at our General Assembly in Paris. Our study 'Towards a New European Security Architecture', alongside several policy papers on defence and security, provided a comprehensive and policy-oriented proposal to tackle the everpresent threats to European security and democracies.

In order to take the discussion a step further, we have also dedicated the third edition of our Future Europe Journal to exploring how Europe has been transitioning to new modes of functioning due to its multi-faceted crisis management..

Staged integration to complete the EU project

In the ambitious pursuit of reshaping the European Union's enlargement policy, we proudly launched the Staged Integration roadshow, a strategic initiative conceptualized in collaboration with eminent think-tanks and other valuable partners. The concept of 'Staged Integration' represents a pioneering approach to EU enlargement, designed to

offer a dynamic, phased process of integration that aligns with the evolving capacities and aspirations of candidate countries. Our efforts culminated in a series of presentations to the Renew Europe Group, bolstered by robust research and compelling advocacy, to underscore the viability and necessity of our approach. The concept gained substantial traction, earning the endorsement of key policymakers and stakeholders within the EU framework

We extended our outreach beyond the EU, engaging directly with the Ambassadors of the Western Balkans, before taking the concept to the heart of the matter: our Staged Integration Roadshow last year included stops in North Macedonia, Bosnia, and Serbia. In these countries, our advocacy not only resonated with local partners but also captured the attention of the media and became part of the domestic political discourse, marking a significant milestone in our campaign. Our efforts have not only contributed to the reinvigoration of the EU enlargement dialogue but have also positioned Staged Integration as the leading narrative for the future of Europe's expansion.

Human rights & democracy

In 2023, we continued to expand our impact on divesity and inclusion across Europe thanks to our Academy projects – Rainbow Platform and Alliance of Her.

The Rainbow Platform initiative elevated LGBTQI+ voices by creating role models who can inspire political engagement and change, redefining how we approach diversity in politics and within our organisations. In 2023, the Academy took part in three Circles of Diversity sessions, empowering the participants to succeed in leadership roles.

The Alliance of Her (AOH) project created an important space to empower women in Europe to lead, in pursuit of a more diverse and inclusive future for all. In 2023, the AOH prepared a new class of passionate voices for leadership through the Academy and expanded the Allies and Alumnae Network, creating a powerful network sharing knowledge, experience and inspiration.

ELF's 15th anniversary and Liberal Awards

2023 marked a very important year in the European Liberal Forum's history: the organisation celebrated its 15th anniversary with its liberal family in Brussels. It was a great opportunity to reflect on our goals for a liberal future, with high-level guests. During the celebration, ELF presented the winners of the third edition of the Liberal Awards. ELF's annual Liberal Awards celebrates the champions of liberal values and ideas and ensures their recognition and impact on the European level. The 2023 ceremony took place at the House of the Capital Region in Brussels on 27 September, in the presence of the liberal political family, ELF member organisations, partners and the press.

Estonian Prime Minister Kaja Kallas was presented with the Liberal of the Year award by Belgian Prime Minister Alexander De Croo. MEP Guy Verhofstadt, former prime minister of Belgium and former leader of the ALDE Group in the European Parliament, was presented the award for Lifetime Achievement by ALDE Party Co-President MEP Ilhan Kyuchyuk, Timmy Dooley and Renew Europe Group VP MEP Katalin Cseh. Political campaigner and founder of the Rainbow Platform, Luis Cano was presented the award for Rising Star by ELF Vice President, MEP Jan-Christoph Oetjen and Board Member Antoaneta Asenova-Bihlmayer.

Participation in ALDE Manifesto process

Throughout 2023, our active engagement in the ALDE Manifesto process has yielded significant outcomes that have both fortified our policy positions and amplified our impact on the European political landscape. Our participation was strategic and focused, evidenced by our presence on the manifesto drafting committee and the meaningful proposals we submitted. Notably, three of our amendments pertaining to media freedom, civil society support, and the EU's strategic autonomy and defence capabilities were partially incorporated. These topics are crucial for the functioning of the EU's democratic and security structures, and our influence in these areas reflects our commitment to having a lasting impact on core positions of our political family.

The most remarkable success, however, was the full adoption of our amendments on staged integration and EU treaty reform. Our advocacy for staged integration was not only acknowledged but also embraced by the party, leading to a paradigm shift in policy approach. The concept's adoption signifies a transformative step towards a more cohesive and effective integration process within the EU. Similarly, the amendment on EU treaty reform broke new ground by piercing the long-standing taboo against EU treaty change. Our efforts paved the way for an overdue recognition of the necessity for institutional reforms within the EU, demonstrating our capacity to drive substantial policy evolution. These achievements underscore the tangible impact of ELF's policy work, further strengthening our position as an influential voice within the ALDE party and the broader EU policymaking debates.



Timeline of activities

2023 February

- [Policy paper] The Future of Nuclear:
- Training for member organisations

2023 January

• Liberal Europe podcast:

2023 April

- Liberal Reads Season 3
- ELF's Policy Review Vol. 2Future Europe Journal Issue 3
- EU Policy Review 2New European Liberalism –

2023 May

- ELF at the ALDE
- Digital Czech Republic
- The EU Meets the

2023 August

- Rainbow Platform Circles of Diversity Discussion
- Organising Freedom
- Who votes under 30?

2023 September

- ELF's 15th Anniversary,
- Tell Me Your StoryUkrainian children deported
- Young Leaders' Meeting 2023
- The state's role during current
- ELF Hub at the Freedom

2023 October

- [Conference] Multiple Challenges for Transatlantic Partnerships
 Young Leaders' Meeting 2023
 US Presidential election 2024 and its impact

- Rainbow Platform Diversity Circles of
- Political Foundations in Europe: Towards
- EU Mentorship & Civic Platform for
- [Book launch] Loud and Proud: Youth in
- [Publication] New Approach to EU Enlargement: Applying the Staged
- Towards the EU #GreenDeal: Presentation of
- The Alliance Of Her: Alumnae and Allies
- Young Changemakers Academy 2023

2023 March

- Young Changemakers Academy 2023Renew Europe Position Paper 13:
- Renew Europe Position Paper 14:
- New European Liberalism –

2023 June

- ELF panels at the Siena Conference on
- Liberal Hack Youth event 2023
- [Publication] Lonely Europeans
- [Conference] Bad News Travels Fast, Fake
- Liberal Communicators Network (LCN):
- Liberal democracy δ employee ownership
- ELF Stakeholders' Dialogues: Techno-

2023 July

- European Trainers
- Lonely Europeans study
- Liberal Communicators
- Organising Freedom

2023 November

- Techno-Politics Forum
- [Book launch] Putin's Europe: Russian Influence in
- Artificial intelligence for human-centric society: The
- [Publication] Protecting democracy from the
- Liberal Europe Podcast on The future of Ukraine with
- Tamar Jacoby

 Black Sea Security: New Arch in European Security
- The Future of European Integration of Ukraine
- Putin's Europe: Russian Influence in European

2023 December

- RenewPAC on SMEs: Building
- [Publication] The Five-Decade
- The role of the state in
- The Baltic Sea: Future provider

Financial Overview

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	C. TOTAL COSTS	2 924 787,40	2 878 827,30	

Revenue	Revenue			
	Budget	Actual		
D.1. Dissolution of "Provision to cover eligible costs of the first quarter of year N"	n/a			
D.2. European Parliament funding awarded for year N	2 645 000,00	2 599 697,00		
D.3. Member contributions	35 000,00	34 875,00		
3.1 from member organisations 3.2 from individual members	35 000,00	34 875,00		
D.4 Donations	55 000,00	73 252,58		
	55 000,00	71 502,58 1 750,00		
D.5 Other own resources	189 787,40	175 204,66		
Participation Fees Registration Fees Sale of ELF Publications Extraordinary contributions MO Project Share Contributions Other Own Resources (to cover ineligible costs) Reserve List Project Contribution	20 000,00 152 787,40 17 000,00	20 000,00 146 997,19 8 207,47		
D.6. Interest from pre-financing				
D.7. Contributions in kind				
D. TOTAL REVENUE	2 924 787,40	2 883 029,24		
E. Own resource to cover non-eligible expenditure	0,00	40 000,00		
Members own ressources Financial income Extra-ordinary income Others	0,00	40000,00		
TOTAL REVENUE(For non-Eligible costs)	0,00	44 201,94		
F. Allocation of own resources to the reserve account				
G. Profit/loss for verifying compliance with the no-profit rule (E-F)	0,00	44 201,94		

ELF's Corporate Partnership Programme

In 2023, our Corporate Partnership Programme enabled collaborations with businesses and stakeholders committed to a free, prosperous, and democratic Europe. Their crucial support allows us to broaden our policy work and remain at the forefront of developments. We are grateful for our partners' trust in pursuing our shared goal of a liberal, united Europe.

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As of 01.01.2024

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